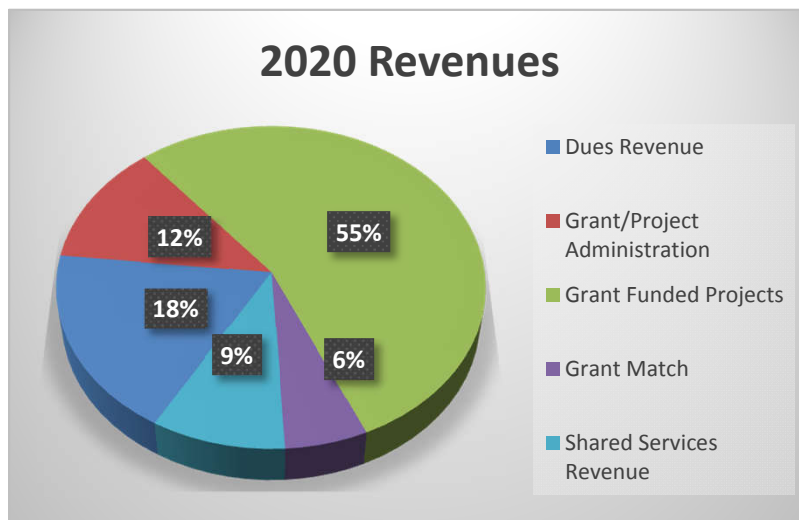


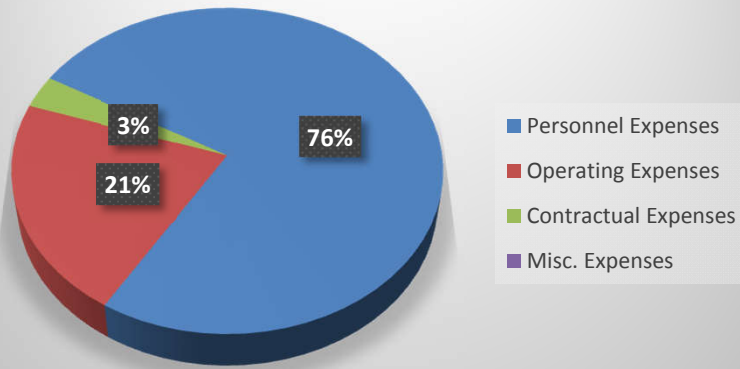
SWCCOG 2020 Final Budget Overview

Revenue	<u>2020 Budget</u>
Dues Revenue	128,389.00
Grant/Project Administration	86,099.00
Grant Funded Projects	380,428.00
Grant Match	40,000.00
Misc. Revenue	0.00
Shared Services Revenue	64,686.00
Total Revenue	699,602.00

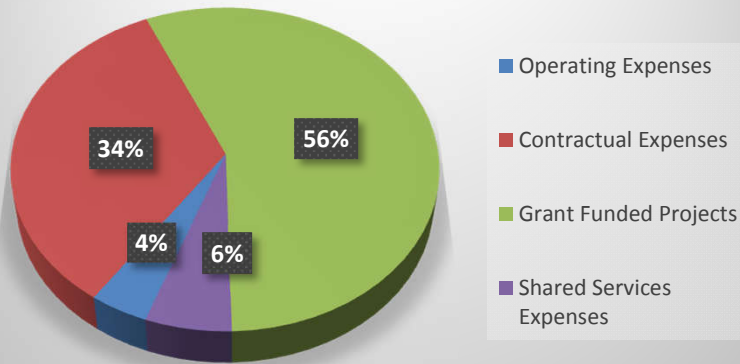
Expenses	
Administrative	
Personnel Expenses	175,724.71
Operating Expenses	49,686.00
Contractual Expenses	7,500.00
Misc. Expenses	0.00
Projects	
Operating Expenses	22,500.00
Contractual Expenses	187,878.00
Grant Funded Projects	312,517.00
Shared Services Expenses	33,206.00
Total Expenses	789,011.71



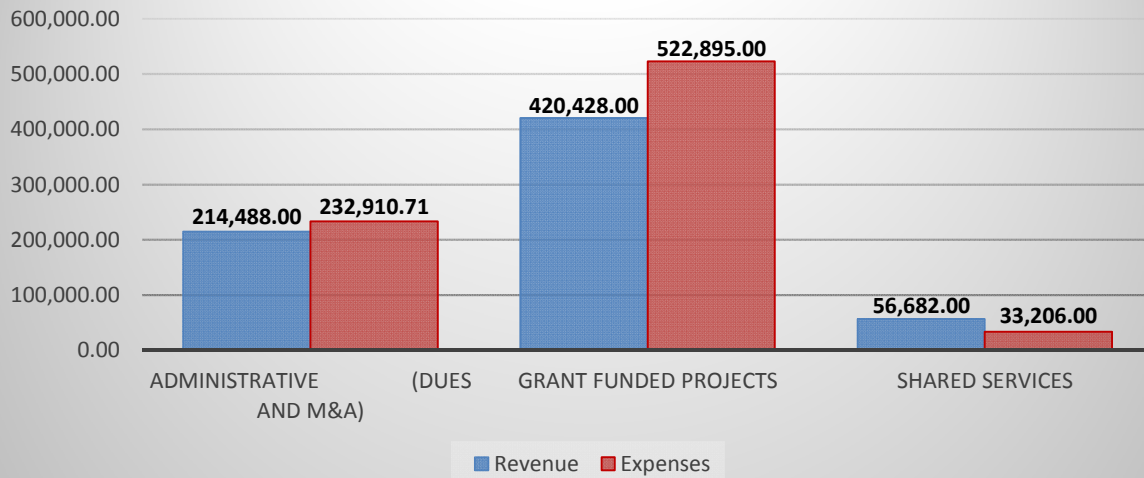
2020 Administrative Expenses



2020 Project Expenses



2020 Rev/Exp by Category



GENERAL FUND

	2017 (ACTUAL)	2018 (ACTUAL)	2019 (BUDGET)	2019 (ESTIMATE)	2020 (FINAL)
Beginning Fund Balance	85,735.00	67,836.60	33,191.49	33,191.49	175,275.75
Revenue					
Dues					
COG Dues	126,200.00	150,970.00	118,192.00	111,929.00	121,547.00
SWTPR Contributions	7,607.00	6,842.00	7,607.00	5,926.00	6,842.00
Total Dues Revenue	133,807.00	157,812.00	125,799.00	117,855.00	128,389.00
Grant/Project Administration					
All Hazards	3,629.05	2,021.27		2,848.32	2,500.00
DoLA Impact Assistance Program	22,826.60	2,263.34	0.00	5,076.30	0.00
DOLA Other				6,692.00	0.00
Local Food Planning				3,825.00	
Recycling	13,123.01				22,717.00
Regional Housing Alliance		10,000.00	10,000.00	10,024.00	10,000.00
SJRC&D					10,000.00
SWIMT		1,751.31		1,222.71	1,000.00
SWTPR	12,074.61	16,667.44	11,050.00	11,004.00	11,050.00
Transit Coordination					28,832.00
Total Grant/Project Administration	51,653.27	32,703.36	21,050.00	40,692.33	86,099.00
Grant Funded Projects					
All Hazards	220,122.95	86,501.39	160,000.00	157,151.68	157,500.00
Broadband	0.00	0.00	7,833,334.00	0.00	0.00
CDOT Grants					
SWTPR Rural Assistance	9,606.39	4,722.18	11,050.00	11,096.00	21,050.00
FTA 5304 Transit Planning	0.00	39,981.00	0.00	0.00	0.00
Total CDOT Grants	9,606.39	44,703.18	11,050.00	11,096.00	21,050.00
CDPHE Grant	0.00	0.00	106,054.50	0.00	0.00
DoLA Grants					
DoLA Impact Assistance Program	94,026.40	39,612.59	133,600.00	46,923.70	125,000.00
DoLA Other	0.00	0.00	0.00	84,915.00	48,000.00
Total DoLA Grants	94,026.40	39,612.59	133,600.00	131,838.70	173,000.00
Local Food Planning				80,602.00	0.00
Recycling (RREO) Grant	15,038.59	0.00	0.00	0.00	19,878.00
SWIMT	0.00	28,338.64	26,280.00	25,057.29	9,000.00
Total Grant Funded Projects	338,794.33	199,155.80	8,270,318.50	405,745.67	380,428.00
Grant Match					
COG Member Match	21,039.00	14,923.00	0.00	14,317.00	25,000.00
Non-COG Member Match	0.00	8,000.00	0.00	15,000.00	15,000.00
Total Grant Match	21,039.00	22,923.00	0.00	29,317.00	40,000.00

GENERAL FUND

	2017 (ACTUAL)	2018 (ACTUAL)	2019 (BUDGET)	2019 (ESTIMATE)	2020 (FINAL)
Revenue					
Miscellaneous Revenue					
Miscellaneous Revenue	5,870.00	9,498.80	0.00	2,166.11	0.00
Total Miscellaneous Revenue	5,870.00	9,498.80	0.00	2,166.11	0.00
Shared Services Revenue					
Dark Fiber Leasing	21,287.00	33,822.00	33,822.00	24,624.00	46,902.00
Telecom Services (IP addresses)	8,280.00	8,280.00	8,280.00	8,280.00	1,200.00
Aggregation of Connectivity				7,080.00	15,084.00
Contract Sharing		460.00			1,500.00
Total Shared Service Revenue	29,567.00	42,562.00	42,102.00	39,984.00	64,686.00
Total Revenue	580,730.60	464,654.96	8,459,269.50	635,760.11	699,602.00

GENERAL FUND

	2017 (ACTUAL)	2018 (ACTUAL)	2019 (BUDGET)	2019 (ESTIMATE)	2020 (FINAL)
Expenses					
Administrative Costs					
Personnel Expenses					
Payroll Expense					
Salary and Wages	140,766.00	147,728.69	151,074.00	123,218.19	135,262.40
Payroll Tax	11,628.00	12,136.01	12,917.00	10,510.41	11,564.94
Payroll Processing Fee	1,721.00	1,772.41	1,750.00	1,850.00	1,850.00
458 Retirement	7,476.00	7,621.77	5,675.00	5,551.17	5,077.70
Car Allowance	3,900.00	3,300.00	3,600.00	3,600.00	3,600.00
Cell Phone Allowance	2,990.00	2,100.00	2,400.00	1,350.00	0.00
Total Payroll Expense	168,481.00	174,658.88	177,416.00	146,079.77	157,355.04
Insurance Expense					
General Liability	2,235.00	3,644.75	18,576.00	3,295.23	1,873.67
Health	26,214.00	25,704.00	32,175.00	16,000.00	15,141.00
Worker's Compensation	1,668.00	0.00	1,496.00	1,496.00	1,355.00
Total Insurance Expense	30,117.00	29,348.75	52,247.00	20,791.23	18,369.67
AmeriCorp VISTA					
AmeriCorp VISTA	8,000.00	3,250.00	9,750.00	9,750.00	0.00
Housing Allowance	0.00	0.00	2,400.00	0.00	0.00
Total AmeriCorp VISTA	8,000.00	3,250.00	12,150.00	9,750.00	0.00
Total Personnel Expenses	206,598.00	207,257.63	241,813.00	176,621.00	175,724.71
Operating Expenses					
Advertising and Promotion	110.00	3,201.84	240.00	100.00	240.00
Bank Service Charge	0.00	158.16	200.00	242.60	200.00
Conference Fee	199.00	1,550.40	0.00	527.70	1,500.00
Employee/Board Appreciation	79.00	195.85	100.00	100.00	100.00
Information Technology					
Hardware	50.00	0.00	50.00	0.00	1,400.00
Software	3,253.00	1,273.74	1,724.00	1,724.00	1,804.00
Total Information Technology	3,303.00	1,273.74	1,774.00	1,724.00	3,204.00
Internet Connection	388.00	364.60	390.00	292.50	0.00
Meetings	1,316.00	899.69	5,000.00	450.00	1,000.00
Memberships	5,673.00	6,423.00	6,048.00	5,098.00	5,698.00
Office Equipment	493.00	1,536.73	1,400.00	256.46	0.00
Office Supplies	481.00	880.34	850.00	300.00	850.00
Office Telephone	0.00	0.00	0.00	0.00	564.00
Postage and Delivery	67.00	57.87	80.00	50.00	80.00
Professional Development	2,569.00	0.00	4,000.00	200.00	2,000.00
Professional Fees					
Audit	6,750.00	5,900.00	6,100.00	6,100.00	6,100.00
Legal	3,929.00	11,381.56	7,000.00	4,000.00	7,000.00
Misc.	331.00	24.43	500.00	100.00	250.00
Total Professional Fees	11,010.00	17,305.99	13,600.00	10,200.00	13,350.00

GENERAL FUND

	2017 (ACTUAL)	2018 (ACTUAL)	2019 (BUDGET)	2019 (ESTIMATE)	2020 (FINAL)
Expenses					
Administrative Costs					
Operating Expenses					
Rent	91.00	271.00	8,500.00	8,400.00	8,400.00
Travel	9,180.61	12,211.29	12,500.00	6,000.00	12,500.00
Total Operating Expenses	34,959.61	46,330.50	54,682.00	33,941.26	49,686.00
Contractual Expenses					
Consulting	0.00	44,630.00	0.00	0.00	7,500.00
Total Contractual Expenses	0.00	44,630.00	0.00	0.00	7,500.00
Miscellaneous Expenses					
Miscellaneous Expense	3,640.00	522.00	0.00	0.00	0.00
Total Miscellaneous Expenses	3,640.00	522.00	0.00	0.00	0.00
Total Administrative Costs	245,197.61	298,740.13	296,495.00	210,562.26	232,910.71
Project Costs					
Operating Expenses					
SWTPR Travel	9,606.39	4,722.18	12,500.00	2,000.00	22,500.00
Operating Expenses	9,606.39	4,722.18	12,500.00	2,000.00	22,500.00
Grant Funded Contractual Expenses					
Grant Funded Consulting	92,018.00	54,630.25	7,933,354.00	69,157.59	187,878.00
Total Contractual Expenses	92,018.00	54,630.25	7,933,354.00	69,157.59	187,878.00
Grant Funded Projects					
All Hazards Projects	220,523.00	88,648.15	156,000.00	156,000.00	156,000.00
Census	0.00	0.00	0.00	0.00	66,915.00
Local Food Planning	0.00	0.00	0.00	0.00	80,602.00
SWIMT	0.00	27,303.86	21,024.00	27,500.00	9,000.00
Total Grant Funded Projects	220,523.00	115,952.01	177,024.00	183,500.00	312,517.00
Shared Services Expenses					
Dark Fiber Revenue Share	5,322.00	8,455.50	8,456.00	8,456.00	8,456.00
Aggregation of Connectivity	0.00	2,000.00	0.00	8,000.00	12,300.00
Telecom Services (IP addresses)	10,800.00	10,800.00	10,800.00	8,000.00	3,900.00
Shared Software Maintenance	15,162.00	4,000.00	4,000.00	4,000.00	8,550.00
Total Shared Services Expenses	31,284.00	25,255.50	23,256.00	28,456.00	33,206.00
Total Project Costs	353,431.39	200,559.94	8,146,134.00	283,113.59	556,101.00
Total Expenses	598,629.00	499,300.07	8,442,629.00	493,675.85	789,011.71
Net Profit/-Loss	-17,898.40	-34,645.11	16,640.50	142,084.26	-89,409.71
Ending Fund Balance	67,836.60	33,191.49	49,831.99	175,275.75	85,866.04
Fund Balance Reserve (4 month operating expense)	79,606.00	88,509.00	96,348.00	96,348.00	75,606.00
Fund Balance Excess/-Deficit	-11,769.40	-55,317.51	-46,516.01	78,927.75	10,260.04

FIBER FUND

	2017 (ACTUAL)	2018 (ACTUAL)	2019 (BUDGET)	2019 (ESTIMATE)	2020 (FINAL)
Beginning Fund Balance	9,754.57	19,496.29	19,498.24	19,498.24	19,500.14
Revenue					
Fiber Income					
Fiber Income	9,740.00	0.00	0.00	0.00	0.00
Total Fiber Income	9,740.00	0.00	0.00	0.00	0.00
Other Income					
Interest Earned	1.72	1.95	0.00	1.90	0.00
Total Other Income	1.72	1.95	0.00	1.90	0.00
Total Revenue	9,741.72	1.95	0.00	1.90	0.00
Expenses					
Fiber Expenses					
Fiber Expenses	0.00	0.00	0.00	0.00	0.00
Total Fiber Expenses	0.00	0.00	0.00	0.00	0.00
Total Expenses	0.00	0.00	0.00	0.00	0.00
Net Profit/-Loss	9,741.72	1.95	0.00	1.90	0.00
Ending Fund Balance	19,496.29	19,498.24	19,498.24	19,500.14	19,500.14